



SDCDB

# DRAFT CONSULTATIVE STRATEGY

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## Developing the Strategy

The County Development Board went through a process to identify the key areas within the county that would have the greatest impact on living and working life. The Board set up a series of small groups from amongst its membership and worked on developing papers which present views, visions, goals and reflect on some of the current issues in that area. These papers were subsequently presented to the Board collectively and agreement was reached on each of them as consultative documents.

The Board then established eight Working Groups. These Groups were reflective of the Boards' structures and comprised Local Government, Local Development, State Sector and Social Partner representatives. Each Working Group considered the paper the Board had prepared under their given theme. The Groups, each chaired by a member of the Board, signed off on their papers when they were satisfied it reflected their views.

The emphasis on integration was an important consideration. Each Working Group was asked to consider the other seven themes and to assess the impact the various papers had on their own area. This enabled each Group to have a sense of the overall strategy.

In drafting the Consultation Strategy the Impact Analysis carried out by the Working Groups was most helpful in identifying actions which would achieve more than one goal. It was also necessary to consider each theme of itself and identify key objectives and actions crucial to the development of the county. This piece of work also enabled the Board to identify the cross-cutting strategies that were emerging and to provide a specific rather than repetitive focus upon them.

The Board is now offering this **Consultative Strategy** to provoke further debate particularly in terms of major gaps; tasks and targets. The consultation stage will run from early February to mid March. In addition to the consultations being organised by the Board submissions are also being sought.

It is anticipated that the final County Strategy will be published and launched in June 2002.

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## South Dublin Consultation Strategy

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## Key Data On South Dublin

*This section of the Strategy will present a picture of the socio-economic profile of the county and an analysis of its implications for the Strategy. The section will contain information across a range of areas to provide an overview of some of the important key data upon which the Strategy will address. It is appearing in headline form for the Consultative Strategy*

### Demography

- Current population estimate 237,000
- 58 % of the area of the county is considered 'rural' but less than 5 % of the population reside there.
- Overall population densities are low with higher densities in Tallaght and Templeogue
- Household size at 3.5 persons is higher on average compared to the Greater Dublin area
- Youth dependency rate in 1996 stood at 40.1 % compared to 36.5 % nationally
- Relatively youthful age profile
- 5.2 % of the population are over 65.
- Many areas in the county have a very uniform demographic structure (.ie very similar age profiles)
- Main population growth areas Tallaght West, Clondalkin, South Lucan
- Birth rate of 16.9 per 1000 compared to national average of 14.3 per 1000
- Children born to mothers under 20 at 24.5 per 1000 compared to a national average of 16.7 per 1000

### The Labour Force

- Increasing labour force in recent years, increasing by 17% between 1991 – 1996
- Higher unemployment rates in areas of West Tallaght and North Clondalkin
- Strong correlation between educational attainment and employment status
- Male participation rate at 76 % is greater than other Dublin 'counties', female participation rate at 47 %

## The Economy

- Estimated to be over 3,500 businesses in operation, with 11 of the countries top 100 companies located in the county, two International Business Parks at Citywest and Grange Castle
- Over 400 ha. of industrial land developed and a further 600 ha. of undeveloped zoned industrial land available.
- The dominant sectors are; Commercial (incl. Insurance / Financial), Manufacturing (concentrated in Tallaght and Clondalkin with 70 % male participation rates) and Professional Services ( 66 % female participation rates).

## Education

- 88 ordinary Primary schools, 7 Primary school for children with special needs, 31 post primary schools catering to approx. 48,000 students
- 23.8 % of the population over 15 years of age are educated to Primary level only
- 32.2 % of the population ceased education before the age of 15
- 19.9 % of the population have some form of third level education
- Highest educational attainment levels found in Templeogue, Rathfarnham and Lucan.
- Lowest levels found in areas of West Tallaght and North Clondalkin corresponding to low labour force participation rates for these areas.

## Social Class

- Social classes 1 & 2 representing the professional and managerial groups are predominantly in the districts where educational attainment levels are high and where above average numbers are employed in the service sectors
- 5 % are classified as 'Professional', 23 % classified as 'skilled manual' and 19 % as 'semi-skilled or unskilled manual' workers
- 4 Areas within the county designated as in the most disadvantaged rating

# The Cultural County

‘Culture is the life we live’ – Sean O’Casey

South Dublin County is a new county which is seeking to develop an identity of its own. The County Development Board values the importance of cultural expression in furthering this identity. The County is fortunate in having a range of facilities to further the various aspects of cultural activity. These include a Civic Theatre, an Arts Centre, a Community Theatre, an Irish Cultural Centre and a wide range of sporting facilities including the National Basketball Arena, and a large new Soccer Stadium which is under construction. There are 7 swimming pools in the county, 1 public pool, 2 for Special Needs, 2 run by the Department of Education and 2 hotel pools. All have public access in some form. South Dublin County Council have plans to build 2 new pools and replace the existing public pool in Clondalkin.

We recognise the importance of creative and sporting activity as a means of self-expression for the individual and for communities. While South Dublin is a diverse county covering established rural areas with long established traditions as well as newly formed communities, we believe that these can form a coherent unit. The county has a wealth of arts, sporting and cultural groups that contribute greatly to the county. We will seek to ensure these are adequately resourced to continue and develop their range of activities. The Board believes in the learning potential of cultural activity and its value as a tool in communicating with the wider community. We will support cultural diversity and the contribution to be made by ethnic minorities. We believe in the learning potential of cultural activity and support the development of training opportunities and employment in the professional arts, community based arts and in sport and recreation.

## *Vision*

*A County that supports and celebrates the diverse cultural expression of its people throughout all aspects of their lives. Cultural expression is evident in the arts, language, sport and heritage of the county*

### **Key Priority Themes**

- Cultural Activity
- Culture as part of a Wider Life Experience
- Cultural Policy reflecting Peoples Interests and Aspirations
- Celebrating Diversity in Culture

**Key Priority Theme – *Cultural Activity***

<b>Strategic Goal</b>	<b>Objectives</b>	<b>Actions</b>
<b>That the county becomes recognised as a vibrant centre for cultural expression and enjoyment</b>	<i>Nurturing and enhancing the creative senses of people</i>	Commissioning of public art initiatives that reflect and express the county’s identity
		Developing a South Dublin Artist of the Year Awards, with the inclusion of different categories and disciplines and a parallel Artist Mentoring Programme
		Ensuring the development of specialist support infrastructure to encourage artists to live and work in the county
		Promoting an Artist’s Cluster where people can share, create and express their creativity in a supportive environment, and which encourages a diverse range of cultural exploration and activity through provision of financial incentives for artists to locate in the county and encouraging the development of workspace facilities/ networking / economies of scale
	<i>Enhancing South Dublin’s county, national and international identity as a key sporting centre</i>	Promoting an awareness of sports activities and achievements by developing ‘Sports Personality of the Year Award / Team / Club of the Year Award’
		Promoting the county as a venue for the hosting of major sport and recreational events for people of all abilities
		Encouraging networking by sports facility managers and to explore the benefits of introducing a passport to recreation such as a ‘South Dublin Leisure Card’
		Exploring the development of a ‘Sports Pathway’ that is promoted at local community and county level to promote individuals of all abilities through the ranks of performance and to encourage athletes in high performance sports to reach their full potential, be that at county / national / international level
		Increasing awareness and recognition of the local sporting athletes within the community through promotion of local, regional and national events and to encourage local support, including appropriate sponsorship
		Promoting the natural environment as an accessible amenity for sport and recreational activity having due regard for safety and issues of environmental sustainability

	<b><i>Promoting the use of the Irish language as an aspect of our culture</i></b>	Supporting county-based Irish speaking organisations within the county and actively promote greater knowledge and use of Irish, by use of incentive schemes within, for example, public sector employees, to consolidate its place in our culture
		Exploiting all potential opportunities to promote the use of the Irish language in developing an identity for the county
	<b><i>Seeking increased scope and funding for cultural activity</i></b>	Raising awareness within key funding agencies of cultural activity in the County and seek additional resources / funding
	<b><i>Supporting the development of the arts curriculum and other cultural initiatives in schools</i></b>	Promoting arts competitions within schools and highlighting the value of arts curriculum in primary schools and seeking additional resourcing.

**Key Priority Theme: *Culture as part of a wider life experience***

<b>Strategic Goal</b>	<b>Objectives</b>	<b>Actions</b>
<b>That the quality of life of people living in South Dublin county is enriched through involvement in cultural activities</b>	<b><i>Promoting the use of the arts as a tool to highlight and address local issues in innovative ways</i></b>	Encouraging innovative arts based approaches to awareness campaigns on specific issues e.g. promotion of immunization, voter registration campaign
		Supporting issue-based work through the arts e.g. literacy, sexuality, domestic violence
	<b><i>Promoting the heritage of the county with the aim of developing people's knowledge of, and interest in, their community and county.</i></b>	Developing countywide arts and heritage sites, especially in rural areas, whilst being sensitive to environmental issues.
		Promoting South Dublin as a gateway to the Dublin Mountains
		Supporting awareness of, and interest in, exploring our heritage by supporting historical, conservation and heritage groups and encouraging the development of a network of such groups
		Encouraging the inclusion and promotion of the heritage of an area where possible e.g. place names, signage etc
		Supporting initiatives which chart the social history of the county in order to foster a strong identity with the county among those who live, work or visit it
	Celebrating our rich cultural heritage by 'branding' key heritage sites as images of the county and supporting cultural events based on their history	

	<b><i>Ensuring cultural activity is accessible to all in the community by developing a range of actions that promote social inclusion</i></b>	Supporting the creation of a fund for cultural activity that has a social inclusion focus
		Encouraging cultural initiatives in the community that create contact between differing social groups
		Promoting positive representation of people in all cultural activity in order to reduce negative stereotypes

**Key Priority Theme: *Cultural policy reflecting peoples interests and aspirations***

<b>Strategic Goal</b>	<b>Objectives</b>	<b>Actions</b>
<b>That cultural activity will be driven by the needs and aspirations of the people of South Dublin.</b>	<b><i>Developing a County-wide Arts Policy recognizing the distinction between the professional, amateur and community arts and promote the value / develop an appreciation of each</i></b>	Supporting the development of an Arts Partnership, which will bring together all of the players in relation to arts in the county and through this Forum to develop a County-wide Arts Policy.
		Building upon the positive experiences of utilising the ‘Percent for Art’ scheme in all new public developments by promoting the widening of the scheme and its use across all public sector agencies and ensuring a geographical spread throughout the county
		Encouraging and supporting the provision of quality specialist arts infrastructure - studio space; exhibition space
		Promoting the incorporation of arts space in new build / refurbishment projects
		Supporting the development of a county-wide multi-disciplinary annual arts exhibition
		Promoting the concept of the arts ‘Q’ mark (positive to the arts) in public bodies
		Supporting the development of an Arts Entrepreneurship / Financial Support Programme
		<b><i>Supporting a Sports and Recreation Strategy for the County so that sport and recreation is delivered in a coordinated and targeted manner</i></b>
	Identifying and addressing low participation levels.	
	Promoting sport and recreational activities, including passive leisure activities and minority sports equally throughout the county	
	Recognising and supporting the contribution of the voluntary and community sector in developing sport and recreation activity and to encourage the collective development of volunteer recruitment and training programmes	

**Key Priority Theme: *Celebrating Diversity in Culture***

<b>Strategic Goal</b>	<b>Objectives</b>	<b>Actions</b>
<b>Promotion of the rich, diverse culture across all groups and locations.</b>	<b><i>Widening understanding of cultural diversity and supporting expression of cultural diversity</i></b>	Developing new ways of learning about and appreciating the cultural diversity of the people of the county by bringing together all relevant players
		Supporting the development, management and promotion of Festivals within the county which build upon the many cultural activities already taking place
		Promoting inter-cultural events and programmes which celebrate cultural diversity
		Working with all relevant agencies to support the development of inter-cultural language units
	<b><i>Distinguishing the county by developing a marketing/identity concept</i></b>	Supporting the development of signage specific to the county or a 'county flag'
		Ensuring that the contrast between urban and rural areas of the county is protected and that cultural activities contribute to holding that identity
		Ensuring all issues of physical accessibility are addressed in all venues and promoting positive representation of people with disabilities in all cultural activity
		Promoting a geographical spread of outreach facilities in the county, especially in rural areas
		Supporting and developing a range of positive action awareness media campaigns
		Promoting the 'Q' mark concept (positive to diversity) within public bodies

## **The Economically Competitive County**

South Dublin has a vibrant economy with a 16 industrial estates, 2 international business parks and the National Digital Park as well as the Grange Castle development which is the largest industrial development site in Dublin. There are 7 providers of incubation space (70,000sq. ft) and 3 private providers (45,000 sq. ft)

Economic growth sectors are considered to be internationally traded services, engineering – electronics, prepared food sector, and research and development industry

South Dublin has an award winning Caravan & Camping Park. There are a number of large hotels which cater mainly to the commercial sector. Tourism in the county remains under-developed. The Board will seek to develop and promote the historical features and encourage tourists into its towns and villages.

The Board will continue to support industrial development in the county and make it an attractive location for investors. As a county we believe we have a competitive advantage because of our location, infrastructure and the availability of a highly skilled workforce. We will seek to maintain and capitalise upon this advantage. The Board will promote the establishment of a Regional Economic Development Forum which would operate across the mid-east region and promote inter-county co-operation on economic development issues. Development will be promoted across a range of economic sectors including Information Technology, Bio-technology, Research and Development, local indigenous industry and the Third Sector. While employment rates in the County are relatively high there continue to be pockets of disadvantage where long-term unemployment and youth unemployment are still issues of major concern. The Board supports the development of locally based training infrastructure and programmes to meet the needs of disadvantaged communities and groups. In addition the Board will support the development of innovative social economy activity to meet the service and training needs of disadvantaged areas. There has been a long tradition of supporting self-employment in the county through community based organisations and the local development sector. The Board views this activity as a valuable contribution to the economic life of the county. Close co-operation between key players in the education sector and the economy will enhance opportunities for the development of a highly skilled and educated workforce.

### ***Vision***

*A county with a strong economic profile attracting major investment across all sectors by maximising local assets and resources, supporting local and international business, and developing a highly trained workforce, leading to dynamic and sustainable economic activity while having due regard for the participation and fulfillment of individuals.*

## Key Priority Themes

- Developing Competitive Advantage
- Diversification Strategy
- A Highly Trained Workforce

### Key Priority Theme – *Developing Competitive Advantage*

Strategic Goal	Objectives	Actions
<b>Developing a strong economic profile to attract sustainable investment and development</b>	<i>Promoting the development of Business &amp; Technology Parks in the County</i>	Supporting the development of international business parks
		Promoting a mix of business / enterprise units alongside large-scale multi-national developments.
		Developing enterprise centres in disadvantaged neighbourhoods as part of the Neighbourhood Centres
		Promoting the inclusion of office development space in business and industrial parks
	<i>Identify and promote the economic assets of the county</i>	Conducting an audit of the assets of the county to develop an economic profile of the county
		Promoting the advantages of the county nationally and internationally to attract major investment, including strategic location and excellent communications infrastructure
		Maximising investment to ensure sustainable development of the business and leisure tourism industry in the county
		Supporting the development of tourism infrastructure in a sustainable and sensitive manner, that maximises the recreational and tourist potential of our outstanding natural and built assets

### Key Priority Theme – *Diversification Strategy*

Strategic Goal	Objectives	Actions
<b>To develop the resilience of the economy through diversification into and expansion of the different sectors of the economy</b>	<i>Promoting provision of effective support systems for, and greater co-ordination of, micro-business</i>	Identifying more efficient models of developing and financing incubation space across agencies
		Ensuring optimum positive impact on Small and Medium Enterprises from developments in the Information and Communications Technology sector
		Exploiting the potential of business to business linkages
	<i>Promote and support growth in targeted economic areas</i>	Conducting an audit of Third Sector activity and the levels of Social Capital in South Dublin
		Developing systems that support the contribution of the Social Economy

		Ensuring all agencies work together to attract investment and support economic activity in the Research and Development sectors, especially in Information and Communications Technology and Bio-pharmaceutics
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**Key Priority Theme – *A Highly Skilled Workforce***

Strategic Goal	Objectives	Actions
<b>Ensuring local people benefit from economic activity in the county and that this skill pool is developed as a key asset</b>	<i>Encourage information exchange between key players in the economic and education sectors</i>	Encouraging the development and implementation of a comprehensive qualifications system which covers the range of aptitudes and competencies and is targeted for entry into employment in the private, public and community sectors
		Liaise with the Business, Industry and Research and Development sectors to encourage and develop mechanisms of engagement within primary, second and third level education
		Support national co-ordination between third level institutions to target the development of a knowledge and skills base in Engineering, Bio-pharmaceuticals and Information and Communications Technology sectors
		Ensuring responsiveness in the education and training sectors to risks faced by employees in vulnerable industry
	<i>Enable ongoing training and development of staff by involving employers in the development of training policies and plans which are inclusive of the low skilled and most vulnerable workers</i>	Lending particular support to employers who adopt training policies, plans and programmes which facilitate the training and development of all workers thus facilitating progression.
		Promoting the development of national training and re-training schemes which have clear positive benefits for trainees
		Supporting the development of flexible training space that has links to employment opportunities
		Promoting the development of supports for employers so that they can adequately provide opportunities for employees, particularly in the context of the Education and Welfare Act
	<i>Ensure the development of a comprehensive integrated system to assist those most distanced from the labour market to access employment opportunities</i>	Exploring the social welfare / secondary benefits system to identify option which facilitates people to move up the employment ladder, with particular reference to groups who encounter the ‘poverty trap’, with a view to eliminating it
		Supporting the development of an employment initiative to enable people who will not secure employment in the open labour market to access and retain employment
		Developing a full range of supports to economic participation for refugees and asylum seekers who have the right to work

## Learning for Life

South Dublin has one of the youngest populations of any local authority area in the county. Education, therefore, is a high priority. The Education and Welfare Act will bring a much needed service to the county which has been sadly lacking to-date. A primary objective of this strategy will be to increase the participation levels in education, particularly in the disadvantaged communities, as well as offering second-chance education to the adult population. The county has an Institute of Technology, 31 second level schools, 88 primary schools, (9 second level and 31 primary schools have designated disadvantaged status), and a number of schools catering for young people with special needs. The total school-going population at primary and secondary level is 47,998 pupils. There are also 4 Youthreach Centres, and County Dublin VEC Adult Education Service supports 13 Adult Education Centres. There is a new education multi-plex being developed and plans for a second one. There is a wide network of community organisations providing a vast array of programmes from basic education to third level for adults. In addition the Local Development Sector has initiated a number of pilot projects aimed at supporting and enhancing participation levels in the education system, in the disadvantaged communities. There are also a number of Youth Services providing a range of services and supports to youth organisations and young people in the county. The development of linkages between all service providers in the education area will be a challenge for the future.

The role of parents as the primary educators of their children is fundamental and therefore the engagement of parents in the education system is crucial. It is essential that issues, which impede a child's progress in education, are identified early and that adequate services are put in place to address those needs. We support the concept that in-school education should be of the 'whole person' and should give recognition to multi-cultural values and aspirations promote inclusiveness and support the idea of multiple intelligence.

The Board supports the need to provide young people with good quality information and a career guidance service that assesses and promotes appropriate career, education and training routes for young people.

In the fast-paced society in which we live on-going education and training needs to be delivered in an accessible, flexible and locally appropriate manner. Access to information communication technology and training in its application will be of particular importance. These will enable people to remain employable and to develop their potential both personally and professionally. The Board will support the development of the necessary facilities and services to ensure that this can be achieved and will focus particularly on the disadvantaged areas of the county.

### **Vision**

*A county with an education system which holds no child back and enables all citizens of the county to realise their full potential as human beings throughout their lives and where the uniqueness and personal contribution of each individual is cherished equally*

## Key Priority Themes

- Enhancing Participation
- Cross Agency Collaboration
- Developing County-Wide Initiative

<b>Key Priority Theme: <i>Enhancing Participation</i></b>
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Strategic Goal	Objective	Actions
<b>Interventions and Supports at Critical Junctures</b>	<b><i>Identify areas where access to supports will increase participation and attainment levels and to develop and promote initiatives to sustain this participation</i></b>	Promoting access to 3 <sup>rd</sup> level by students from disadvantaged areas by ensuring that measures to retain people in 3 <sup>rd</sup> level are identified; extended and supported.
		Identifying the range of 3 <sup>rd</sup> level support, guidance and information services to students at 2 <sup>nd</sup> level and promoting wider provision
		Identifying and supporting measures which can engage parents to facilitate their role as primary educators
		Supporting the provision of comprehensive pre-school provision which will assist children in starting school well and broadening the access to such services
		Overcoming the barrier of language for non-nationals in pursuing education by identifying and implementing appropriate support programmes
		Ensuring that developmental issues for young children are identified early and dealt with by promoting linkage between the Health, Pre and early Primary School providers
		Supporting the implementation of Task Force Report on Future Skills Needs with particular emphasis on increasing participation in 2 <sup>nd</sup> and 3 <sup>rd</sup> level science and technology studies – particularly female participation
		Exploring the development of a modular, flexible approach to life-long learning which can also take account of prior learning.

		Promoting the development of a comprehensive adult literacy service and second chance education
		Seeking the extension of a comprehensive adult guidance service which is accessible to all
		Examining performance indicators to ensure that they do not mitigate against participation for the sake of learning.

**Key Priority Theme: *Cross Agency Collaboration***

Strategic Goal	Objective	Action
<b>Building Effective Linkages to Achieve Common Goals</b>	<b><i>Building upon the County's partnership culture and developing linkages between formal and informal education providers and designated developmental service providers</i></b>	Establishing a County Education Network representative of all levels and supporting them to pursue educational issues and develop best practice.
		Exploring approaches to challenges in the formal education sector and developing consistent responses particularly in terms of managing behaviour
		Facilitating engagement between schools and agencies also involved in provision of services to young people, in the implementation of national initiatives commencing with Whole School and Inter-School Planning
		Using the Education Network system to develop integrated approaches to dealing with issues affecting young people at school and commencing with the effects of drug and alcohol abuse
		Engaging the private sector and the education sector to develop initiatives assisting career selection and development among students

**Key Priority Theme: *Developing County-Wide Initiatives***

Strategic Goal	Objective	Action
<p><b>Responding to the Educational Needs of the people of South Dublin</b></p>	<p><b><i>Taking a county view of the broad education agenda and developing plans to support the provision of education and developmental services</i></b></p>	<p>Enhancing opportunities for local responsiveness and flexibility in the education sector by promoting the development of regional structures</p>
		<p>Overcoming difficulties which mitigate against school infrastructure being a vital part of community infrastructure and enabling after-school school for learning related programmes</p>
		<p>Taking a county-wide approach to the development of information communication technology in schools and instigating initiatives that will enhance academic achievement</p>
		<p>Developing a County Plan for Education Facilities encompassing upgrading the physical school infrastructure by developing basic design standards and guidelines and auditing current school infrastructure against them</p>
		<p>Supporting management and policy making roles in schools through the development of training programmes and promoting the adequate resourcing of such programmes</p>

## **Environmental Development and Protection**

South Dublin covers an area of just 224 sq. km. It is low lying to the north and centre and mountainous to the south-east. A number of important waterways flow through the county including the Grand Canal to the north and Dodder in the south-east. A range of environmental services are provided for approx. 70,000 households, including a water mains network of over 500 miles. There are 4,000 acres of parks and open spaces providing for active and passive recreation.

The county has one Special Area of Conservation in Glenasmole, while 6 areas of the county are protected as Natural Heritage Areas. A Special Amenity Area Order applies to the Liffey Valley Area and over 300 buildings, sites and structures are protected under orders of preservation and conservation. A Green Recycling Centre is located in Lucan together with a network of 'bring centres' located strategically throughout the county

The on-going housing and industrial development in South Dublin has put pressure on the natural environment. This development is welcome however the Board values the natural environment and will seek to ensure that an emphasis is placed on high environmental standards and we will support policies that protect this natural environment. We will seek to ensure that the relevant state agencies incorporate the principles of sustainable development and seek to avoid environmental damage. The Board will promote environmental awareness and encourage community organisations to become more aware of environmental issues and support them to undertake relevant initiatives. In addition, recycling initiatives will be researched, developed and promoted.

In common with many local authorities, waste management is a challenging issue for South Dublin. The Board will support the development of recycling and waste management targets that will maximise the efficient management of waste and minimise damage to the environment. The maintenance and protection of existing green belt areas within the county is a priority. The Board will encourage that environmentally sensitive areas such as Liffey Valley and Glenasmole Valley be protected and further developed as amenities for the benefit of the residents of South Dublin.

### ***Vision***

*A County that promotes, enhances, develops and protects the natural environment contributing to greater awareness and appreciation of the value of a 'green county' in the context of social, economic and environmental sustainability*

### **Key Priority Themes**

- Waste Management Initiatives
- Individual & Community Involvement
- Environmental Sustainability

**Key Priority Theme: *Waste Management Initiatives***

Strategic Goal	Objective	Actions
<p><b>Improve the range and accessibility of services and infrastructure which promotes sustainable waste management</b></p>	<p><i>Promote sustainable waste management initiatives</i></p>	<p>Support the development of that practical measures are developed to reduce the unsustainable reliance on landfill and promote minimisation, reduction and recycling of waste as the most viable and sustainable alternatives</p>
		<p>Ensure that appropriate targets are monitored to meet the waste management requirements of the county on an ongoing basis</p>
		<p>Continue to support existing and future initiatives and organisations involved in sustainable waste management e.g. Repak</p>
		<p>Identify sustainable short-term measures or mechanisms to address existing deficiencies in waste management infrastructure</p>
	<p><i>Support the adequate provision of local waste management infrastructure to enable full implementation of all targets in the Waste Management Strategy</i></p>	<p>Support the establishment of Bottle Bank recycling facilities at 1 per 5,000 head of population in appropriate locations throughout the county</p>
		<p>Advocate that the county meets EU regulations on the disposal of white goods and that appropriate infrastructure is in place to enable recycling of those goods</p>
		<p>Promote the neighbourhood collection of household junk by the Council to avoid illegal dumping of white goods etc.</p>
		<p>Ensure provision of additional Bring Centres in communities, schools, workplaces, kerbside collections</p>
		<p>Promote segregated domestic waste collection facilities throughout the county</p>

**Key Priority Theme: *Individual and Community Involvement***

Strategic Goal	Objective	Action
<p><b>Develop awareness and educate the public in the importance of environmental sustainability</b></p>	<p><i>Develop enhanced environmental awareness through highlighting the effects of individual habitual change</i></p>	<p>Support initiatives to develop education and awareness programmes on home composting, waste segregation, recycling and waste minimisation</p>
		<p>Develop new initiatives to create a wider awareness and education of all people of their individual role and impact in environmental development and protection and support measures which encourage active individual participation</p>
		<p>Promote the recycling facility available at the Civic Amenity in Ballymount and Lucan through informing people about its presence and purpose</p>
		<p>Support the development of an enhanced role of Environmental Awareness at county level to work with local schools, businesses and communities to promote environmental awareness and positive action</p>
		<p>Promote the EU Eco-label scheme to promote the design, production, marketing and use of products that have a reduced environmental impact during their life-cycle.</p>
	<p><i>Develop methods to encourage community participation</i></p>	<p>Ensure that community participation is facilitated in all stages of the planning and implementation of environmental development and protection initiatives at county and sub-county level</p>
		<p>Ensure the ongoing tree planting schemes continue to involve the local population</p>

**Key Priority Theme: *Environmental Sustainability***

Strategic Goal	Objective	Action
<p><b>Value our environmental heritage through the protection of natural resources and promote ongoing environmental sustainability</b></p>	<p><b><i>Develop sustainable recycling and waste minimisation services and infrastructure</i></b></p>	<p>Develop mechanisms to promote the innovative use of recycled materials within the Local Authority e.g. Glassphalt in road surfacing</p>
		<p>Promote the concept of a ‘Q’ mark for local industry and employers indicating a high regard for environmental issues</p>
		<p>Highlight best practice recycling and waste minimisation initiatives and enable the transfer of successful elements to other areas</p>
		<p>Promote the importance of ongoing co-operation with the construction sector for the segregation and recycling of building materials waste and reduction of reliance on landfill</p>
		<p>Developing cross-agency support for the development of Recycling Initiatives</p>
		<p>Develop positive action measures across agencies and sectors to promote investment in infrastructure and open up markets for recyclable products</p>
		<p>Develop measures and/or incentives to promote the widespread use of recycled products by local businesses</p>
		<p><b><i>Advocate that the polluter pays principle is maintained and adhered to</i></b></p>
	<p>Ensure that opportunities provided by harnessing wind energy are fully exploited</p>	
	<p>Identify and promote alternative, renewable energy sources</p>	
	<p>Promote pollution control measures and legislation being rigorously implemented and/or enforced and that anti-pollution safeguards are maintained and strengthened to reduce the levels of sulphur dioxide, lead, nitrogen oxides, carbon monoxide, smoke and smog pollution</p>	

		Continue to monitor and publish the results of Air Pollution Monitoring Systems
		Promoting the concept of a litter free county through awareness and enforcement measures
		Support any changes to charging for domestic waste removal are consistent with the polluter pays principle through a consideration of ‘ weight related charging’
		To optimise the water supply in the county by addressing leakage and usage issues
		Promote planning regulations being consistent with the needs of minimising water usage in domestic dwellings
	<b><i>Ensure the protection of the natural resources of the county and the protection of the Green belt areas.</i></b>	Oversee the ongoing quality of river water, lake water and aquifers in the county by working in partnership with all relevant organisations to increase pollution safeguards
		Promote the development of measures to achieve reductions in water eutrophication and that the rivers and canals of the area are further protected and enhanced and the protection of fish stock in inland waterways

## A Healthier County

In South Dublin, as in the rest of the country, health and health services are a priority issue. South Dublin has a major hospital facility in the Tallaght Hospital. A range of health services are also provided in Peamount, Crooksling and Stewarts Hospitals and Cheeverstown House. There are 12 Neighbourhood Health Centres providing a range of services, along with 59 general practitioners (including group practices) and 38 pharmacies. The age profile of the county is such that there is a high level of demand for services for children and young people. As of yet, the numbers of older people are low relative to the rest of county and this provides an opportunity to be proactive about developing the services that will be required during the life of this strategy. While some areas of the county are well served in terms of services and facilities there remains a number of gaps, particularly in the most disadvantaged areas. North Clondalkin which has a population of 17,000 does not have a dental practice operating, and there is only one pharmacy in the area. The difficulty in recruiting health board staff has resulted in very reduced services in areas such as speech and language therapy, social work, occupational therapy services being available to people dependent on public services.

There are Drugs Task Forces established in Clondalkin and Tallaght and in the Walkinstown area. The levels of addiction to heroin in these areas continue to be of serious concern however, a number of community based addiction projects have been established to tackle the problem in conjunction with the statutory services. There continues to be a level of dissatisfaction with the availability of services.

The Board will promote and develop the concept of community based primary health care services which can be proactive in identifying the health status and health issues facing our communities. These services should focus on maintaining and improving the health status of the population. The Board will seek to ensure that the gathering of general health statistics takes place on a neighbourhood and county basis and ensure that it is transferable to a range of other agencies. This will result in increased awareness of health issues across the range of agencies and lead to training and joint initiatives for front-line staff around these issues. In addition we will lobby for local, accessible, responsive services to meet the health needs of the county.

The publication of this strategy will come shortly after the publication of the National Health Strategy, which also has a ten year life span. It is anticipated the County Strategy complements the implementation of the National Strategy on a county level

### ***Vision***

*A county which actively promotes healthy lifestyles, with healthy individuals, families and communities; where people can access a broad range of high quality health services that meet their needs, and where there is integration within, and partnership between, health service providers.*

## Key Priority Themes

- Health Promotion
- Quality Health Services
- Planning and Consultation
- Primary Health Care
- Integration of Services

### **Key Priority Theme – *Health Promotion***

Strategic Goal	Objectives	Actions
<b>Promoting healthy lifestyles for individuals, families and communities in the county</b>	<i>Adopt an integrated approach to health promotion</i>	Seek a major investment in general health promotion
		Involve a range of agencies in health promotion across the Population Groups, Topics and Settings framework
		Support the application of the “Staying Healthy” approach within all relevant health services
		Encourage current service providers to take an integrated approach to health promotion.
	<i>Ensure the promotion of health is intensified</i>	Seek a reduction in use of substances which threaten the health of consumers, in particular., alcohol, tobacco, dependence on prescribed substances and other drug misuse
		Support specific “Staying Healthy” initiatives targeted at identified vulnerable groups
Promote exercise, physical activity, sport and recreation amongst the communities, organisations and agencies.		

### **Key Priority Theme – *Range and Quality of Health Services***

Strategic Goal 2	Objectives	Actions
<b>To maintain and improve the range and quality of health services provided within the county.</b>	<i>Develop a monitoring system to set and record ‘Quality’ standards</i>	Identify appropriate performance indicators on a tri-annual basis and develop local plans to achieve them
		Record data on an ongoing basis and carry out end of term evaluations to monitor implementation
		Advocate that all services are delivered in an ethos of equitable access, accountability and transparency
	<i>Examine models of service provision with a view to extending the range of health services.</i>	Assess different models, e.g. current GP services, family planning services and one-stop-shop’ models.
		Support the development of acute psychiatric services which can respond quickly and which would be supported by community-based services
		Target preventative services to meet the needs of specific groups.

	<i>Support health services having sufficient numbers of highly trained staff to provide the planned range and quality of services.</i>	Encourage relevant organizations to work together to address staff recruitment and retention issues to promote continuity of staff
	<i>Ensure appropriate services are developed to respond to specific health needs</i>	Develop and promote services to involved in prostitution
		Promote the development of residential units for psychiatric and addiction services within communities
		Establish services in the community which promote good health through providing information and dealing with minor emergencies

### **Key Priority Theme – *Planning and Consultation***

Strategic Goal	Objectives	Actions
<b>Planning and targeting health services on the basis of identified need at county and sub-county level</b>	<i>Develop a health profile of the county to promote better planning and informed resource allocation</i>	Examine the age profile of the area to enable long term planning for the future health needs of the population of South Dublin
		Draw up a location plan which would include at least minimum services according to population density and need and include monitoring and evaluating services, locations and needs
		Review and support the further development of community-based health initiatives.
		Support the development of new community programmes / initiatives targeting new issues, service gaps or specific health needs identified in the health profile
		Forge community links with health services in order to generate targeted responses to local needs e.g. Tallaght Hospital.
	<i>Ensure the necessary resources and supports are in place in order that the health needs of minority groups are addressed.</i>	Develop systems to cater for language and cultural differences.
		Develop anti-racism training for all frontline Health Service personnel.
	<i>Facilitate more community participation in health service planning</i>	To support and encourage individuals and families to be involved in the management of their own health care
		To support and encourage the valuable contribution of the community and voluntary sector in health service provision

**Key Priority Theme – Primary Health Care**

Strategic Goal 5	Objectives	Actions
<b>Improving the presence of primary health care services in communities throughout the county in response to identified needs.</b>	<i>Promote primary health care facilities and services throughout the county</i>	Review the numbers and location of GP practices, dental practices and pharmacies and include in Location Plan
		Promote the value of and encourage investment in GP group practice facilities and services
		Explore community health service and information providers to operate ‘out of hours’ services
		Refurbish Health Centres, taking account of privacy, confidentiality, patient flow, childcare and health promotion

**Key Priority Theme – Integrated Services**

Strategic Goal 6	Objectives	Actions
<b>Developing better relationships to improve information and services</b>	<i>Conduct an analysis of health services to ascertain the level of internal integration with a view to providing a more integrated response to health needs.</i>	Create and develop a senior role (Agency/Community liaison) to conduct analysis of levels of integration
	<i>Analyse the extent of integration between the Health Services and other agencies with a view to taking a more integrated approach.</i>	To adopt a multi-agency approach to the care of specific groups, e.g. reinforcing the need for appropriate accommodation for the elderly who require care in their home, and for Travellers.
	<i>Promote internal integration amongst health service providers in order to provide a seamless service.</i>	Development of an holistic approach to the care of individuals and families  To extend the geographical, multi-disciplinary teams of health professionals in the District Care Units.

## **Housing & Accommodation**

South Dublin is made up of different type of neighbourhoods. There are suburban, established communities; rural communities; and newly developed neighbourhoods along with large tracts of land zoned for housing. These neighbourhoods have differing housing and accommodation issues. The majority of the established communities were developed twenty to twenty-five years ago. The issues facing these communities include the need for affordable housing for young people who have grown-up in these communities and wish to remain, the need for smaller units to facilitate families where the children no longer live in the family home and for single parents as well as housing adapted to meet the needs of people with a disability. In rural communities there is a need to protect the integrity of the areas as a rural village. In the newer and developing neighbourhoods there is a need for a range of community services and facilities to be provided to ensure that they develop as stable, well-integrated communities.

South Dublin County Council has adopted its Housing Strategy 2001-2005. This will provide for 2425 new additional local authority units. In addition 1200 social housing units developed by Voluntary and Co-Operative Housing Organisations will be provided over this period. It is also envisaged that Part V of the Planning & Development Act will provide a number of additional social housing units. The Board will seek to ensure that there is a variety of types and sizes of housing available to meet the needs in the different types of neighbourhoods and will input into the development of future Housing Strategies. In addition the Board will support the development of innovative programmes such as Self-Build initiatives to meet the needs of particular groups.

The Action Plan on Homelessness, Shaping the Future, will be supported with the intention of eliminating the need to sleep rough, through the provision of services in the county. The development of services and facilities for young homeless people will also be supported.

There were 264 Traveller families resident in the county when the Traveller Accommodation Programme was developed. Seven permanent sites and three temporary sites have been provided in the county which accommodate 164 Traveller Families. The remaining families are in group housing, standard housing or special/caretaker housing. The Board will support the implementation of the Traveller Accommodation Programme and the co-operation of the Local Authorities in the greater Dublin area to work together, in a comprehensive and integrated way, to provide transient accommodation for Travellers.

In addition to supporting the development of adequate, appropriate accommodation to meet the needs of residents a range of other services need to be in place to ensure the development of sustainable communities. These include Estate Management initiatives, community development initiatives and community facilities. This Strategy has taken into account these needs through its Neighbourhood Strategy.

### **Vision**

*A county which actively promotes a range of housing options, based on identified need, by agencies working together to provide adequate housing and develop pride in our homes*

#### **Key Priority Themes**

- Meeting Housing Needs
- Pride In Our Homes
- Policy Development

#### **Key Priority Theme - Meeting Housing Needs**

Strategic Goal	Objectives	Actions
<b>Ensuring people have access to housing appropriate to their needs</b>	<i>Work with all relevant agencies to exploring and developing possible new initiatives that will address the housing crisis</i>	Support high-density housing developments only in suitable locations and where there are adequate standards of complementary facilities, amenities and services to promote decent living conditions and where they are linked to commercial development
		Advocate that measures to minimise / abate noise pollution in high density housing are supported in new regulations which advocate use of appropriate building materials and standards
		Support house building programmes of the voluntary and co-operative housing sector by ensuring adequate site designation
		Promote the need for security of tenure for private rented accommodation
		Carry out a review of all rent allowance schemes and develop new methods of monitoring effectiveness with a view to avoiding anomalies between people with similar incomes and circumstances
		Promote collaboration between sectors to develop innovative “self-build” programmes to address housing needs
	<i>Support a good standard of accommodation for Travellers suitable to their needs</i>	Support the ongoing implementation of the Traveller Accommodation Programme
		Support the local consultative committee, established under the Traveller Accommodation Programme by developing new mechanisms to involve local Travelling communities and ensuring that all accommodation is needs driven

	<b><i>To support the provision of homeless services and accommodation within the county</i></b>	Work with all relevant agencies to develop as a priority emergency services and temporary accommodation
		Support the implementation of existing strategies of relevant agencies which promote the development of a full range of services and adequate accommodation to people who are homeless
	<b><i>To improve the living environment for people with special needs</i></b>	Promote the concept of adaptable lifetime homes whereby homes can be adapted to cater for changing lifetime needs
		A multi-agency approach in planning housing for the elderly and for people with disabilities, with specific regard to reinforcing the need for two-bedroomed dwellings that will accommodate carers/personal assistants needs and to ensuring that such housing is integrated within community settings and close to local facilities
		Promote the provision of specially adapted housing by supporting the requirement of 1% of units for people with disabilities in all housing developments and supporting the Local Authority in adapting existing housing units, and Part M of the Building Regulations
		Recommend that the external environment to housing estates is made accessible to people with disabilities in terms of road structure, footpaths, signage, and facilities such as seating, play areas and green areas

**Key Priority Theme: *Pride In Our Homes***

Strategic Goal 3	Objectives	Actions
<b>Enabling all residents in South Dublin to take pride in their homes</b>	<b><i>Exemplify best practice in the design, provision and maintenance of our homes in all communities throughout South Dublin</i></b>	Ensure that planning guidelines serve to protect the rural environment of the county by seeking a balance between restricting ‘ribbon’ development in rural areas and areas of special interest
		Ensure an aesthetic environment is created within all estates and their boundaries
		Support the provision of a range of environmental services to Halting Sites and support that this is upheld in the Traveller Accommodation Programme
		To promote energy conservation schemes and initiatives in both housing provision and services

**Key Priority Theme – *Policy Development***

Strategic Goal 4	Objectives	Actions
<p><b>To fully exploit the potential of national, regional and county based housing policies in their implementation in the county</b></p>	<p><i>To support the implementation of current plans and all future efforts at developing a strategic response to housing provision and accommodation issues</i></p>	<p>To provide effective and appropriate support for the implementation of the following and future strategies:</p> <ul style="list-style-type: none"> <li>• The Housing Strategy 2001-2005, S.D.C.C</li> <li>• The Traveller Accommodation Programme 2001-2004, S.D.C.C.</li> <li>• The Action Plan on Homelessness in Dublin 2001-2003, The Homeless Agency</li> <li>• Dublin Region Housing Strategy (4 Dublin Local Authorities)</li> </ul>

## Infrastructure

South Dublin is a densely populated county and has large numbers of new residents moving to the county; a trend that is likely to continue over the life of the strategy. There are large industrial developments and the National Digital Park is based in the county. Given its population, while there are a lot of facilities located in the county, there are still many services for which people travel into the city. The public transport system from the county to the city is considered inadequate and the system linking areas within the county is poor.

The County Development Board will develop transport proposals and lobby for the development of a public transport system that meets the needs of the county. Traffic congestion is an on-going problem within the county. The Board will support the development of effective and achievable traffic management strategies within the county and will facilitate discussion between agencies and local communities on the issue.

As the county has become more built-up there has been a greater flooding risk. It is important therefore that appropriate flood relief / protection measures are taken particularly in the Griffeen and Camac river catchments. The Board will promote the Sustainable Urban Drainage System concept being adopted in new development.

The development of the community infrastructure is seen as an integral to the development of the county. The Board will develop a comprehensive plan for the provision of a range of community, cultural and sporting facilities based on assessment of current and future need. Facilities will be flexible and accessible and cater for the changing needs of the communities. The Board will bring together the relevant agencies and organisations in order to develop this plan.

The Board will support a balanced spatial development in the county which respects the integrity of rural villages and promotes the development of the county towns of Tallaght, Clondalkin and Lucan. The Board will lobby at a national level to ensure that major public facilities are located strategically throughout the county. The Board will continue to articulate the needs of the county throughout the implementation of the National Spatial Strategy.

### **Vision**

*A county with excellent infrastructure, which provides for social and economic advantage and which is developed through organisations working together to identify gaps and plan for future needs*

### **Key Priority Themes**

- Integrated Transport Provision
- Community Infrastructure
- Spatial Development
- Information and Communication Technology

<b>Key Priority Theme: <i>Community Infrastructure</i></b>		
<b>Strategic Goal</b>	<b>Objective</b>	<b>Action</b>
<b>Supporting community development through the provision of a range of community infrastructure</b>	Developing a comprehensive county-wide plan catering for adequate provision and management of youth, community, cultural and sporting facilities which are fully accessible and meet identified needs	Producing a comprehensive Community Infrastructure Needs Assessment on a ten year cyclical basis
		Promoting an even spatial distribution of indoor and outdoor facilities across the county

**Key Priority Theme – *Integrated Transport Provision***

<b>Strategic Goal 1</b>	<b>Objectives</b>	<b>Actions</b>
<b>Promoting movement within and access to South Dublin by developing an efficient and environmentally sustainable transport system</b>	<b><i>Provision of an adequate public transport infrastructure</i></b>	Prompting the creation of additional LUAS spurs to Clondalkin and to the National Digital Park.
		Ensure all rail services, existing and future, be electrified to facilitate maximum carrying capacity and multiple stations
	<b><i>Service providers to develop an integrated public transport system that is frequent, accessible, reliable and safe</i></b>	Develop an achievable public transport strategy for South Dublin
		Further develop links to and within rural parts of the county to address unmet needs as identified in the Rural Transport Service Audit.
		Identify and promote public transport circle routes to facilitate improved access to economic and social activity within the county
		Encourage the use of inter-ticketing systems within the county
		Ensure equality of access to public transport for people with disabilities.
		Ensure that local transport links to public service centres are improved.
		Encourage people to make greater use of the range of transport modes available, reducing reliance on the car
		<b><i>Traffic management plans that serve to develop the county</i></b>
	Work with relevant providers to develop traffic management plans for the major population centres	
	Promote regular integrated service reviews of traffic management systems which involve key service providers and service users	

	<b><i>Transport planning that minimises pollution</i></b>	<p>Ensure all relevant organisations work together to reduce pollution through the development of an energy efficient and reliable public transport system</p> <p>Ensure appropriate road screening to reduce noise pollution</p>
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**Key Priority Theme – *Spatial Development***

Strategic Goal	Objectives	Actions
<b>An approach to spatial issues that best serve the needs of a developing and economically vibrant county</b>	<i>Influence and monitor the implementation of the National Spatial Strategy</i>	Maximise the potential of development hubs in the county
		Influence the National Spatial Strategy to take due account of the disadvantaged areas within South Dublin
		Ensure that local infrastructure needs are represented in the needs for the Greater Dublin Area
		Ensure that funding for national road network development includes an adequate funding allocation for the provision, upgrading and upkeep of regional and county roads

**Key Priority Theme – *Information and Communications Technology***

Strategic Goal	Objectives	Actions
<b>Advance our Information and Communications Technology for the benefit of everyone in the county and our global competitiveness</b>	<i>Advancement in telecommunications to maintain economic competitiveness</i>	Ensure the mapping of broadband access to promote maximum access across the county and globally
		Promote co-operation between relevant agencies to discourage a proliferation of telecommunication masts through co-location and careful site selection
		Ensure the cost of broadband access is monitored and that it remains accessible

## Crime and Personal Safety

South Dublin is served by three Garda Divisions and there are c. 500 Gardai working in the County. There are also Community Gardai with a specific brief to develop relationships with particular communities. There are 5 Gardai diversionary projects which aim to prevent offending behaviour amongst young people. In addition, the Probation & Welfare Service have established 2 programmes in the county to deal with young offenders. South Dublin County Council has established a Unit for dealing with Anti-Social Behaviour in the local authority housing areas comprising 9½ staff positions. A community based mediation service also exists to mediate between neighbours in dispute.

The Board will seek to input into national policy on Policing and Safety issues. Given the high youth population we are particularly concerned with issues affecting young people. We will therefore lobby for the adequate resourcing of the implementation of the Education & Welfare Act to ensure an effective service in the county. We will support the implementation of alternative initiatives that may prevent young people coming into contact with the courts system. Community based approaches have been effective to date in the county in working with young people at risk. These initiatives will be supported and developed to provide a comprehensive response to the needs of young people. Inter-agency responses will be particularly welcomed. The Board will also seek to support vulnerable households living in rural areas and will facilitate the development of safer living environments for its residents through facilitating community/ inter-agency co-operation and through its Neighbourhood Strategy.

### ***Vision***

*A county that actively promotes, enhances and maintains the safety and security of all those who live, work and visit the county, through the provision of a range of quality services and initiatives delivered on an integrated and partnership basis*

### **Key Priority Themes**

- Preventative Community Based Initiatives
- Creating Safer Communities
- Reducing Crime Levels

**Key Priority Theme – Preventative Community Based Initiatives**

Strategic Goal 1	Objectives	Actions
Strengthen and enhance the role of preventative community based initiatives in dealing with the causes and consequences of crime	<b><i>Develop a range of interventions for young people who are offending or at risk of offending</i></b>	Seek the establishment of additional Neighbourhood Youth Projects and initiatives targeting 8 – 15 year olds.
		Seek the establishment of early intervention programmes to help young people with behavioural difficulties.
	<b><i>Develop specific linkage between the education and youth services sectors and the Gardai to create a culture of working together to reduce crime</i></b>	Develop programmes for young people at school heightening awareness around the negative effects of crime and addiction
	<b><i>Develop and promote support services and programmes aimed at addressing the causes and consequences of crime</i></b>	Extend existing Youth Awareness Programmes in schools and Youth Initiatives building upon the experiences of the ‘safe-teen’ programme with modules such as the Victim Awareness Programme and Prisoner Encounter Scheme
		Expand the existing community mediation models currently in operation in Tallaght to identify additional conflict resolution models and promote these services in the community
		Develop initiatives / programmes which actively engage parents facilitating a proactive role in breaking the cycle of crime
Provide increased support to organisations in the Community and Voluntary sector who provide services to the victims of crime and seeking extension of Young Peoples’ Facilities and Services Fund		
Develop multi-agency support to reduce reliance on the courts and actively promote the range of services available Develop and expand existing training opportunities for offenders who are on supervision in the community.		

**Key Priority Theme – *Creating Safer communities***

Strategic Goal 2	Objectives	Actions
<b>Develop initiatives to create safer communities in which to live and work</b>	<i>Promote safety and security in communities by developing appropriate measures and initiatives</i>	Develop additional initiatives to maintain a safer road network in the County including measures to prevent with joy-riding and traffic calming initiatives
		Encourage liaison between agencies to develop methods of creating safer environments e.g. promoting CCTV, street lighting in estates etc.
		Promote an inter-agency approach to anti-social behaviour building on the ISP /RAPID processes
		Develop programmes / initiatives to increase personal awareness and responsibility for individual safety and security in the home and workplace
		Pursue a range of measures to deal with abandoned, impounded and redundant cars.
	<i>Further develop relationships between Gardai and communities by supporting and developing the Community Gardai Programme</i>	Increase the Garda response rate through the allocation of additional resources to the Community Garda Programme
		Develop appropriate feedback structures to increase community contact with services and ensure appropriate referral
		Strengthen the community policing role in areas where estate management initiatives operate for the protection of vulnerable groups
		Expand and develop programmes such as the Garda ‘Crime Prevention through Environmental Design’

**Key Priority Theme – *Reducing Crime Levels***

Strategic Goal	Objectives	Actions
<b>Develop initiatives to measurably reduce the levels of crime across the county</b>	<i>Ensuring sufficient resources for policing and prosecution</i>	Identify and support the provision of an appropriate number of Gardai assigned to areas and initiatives within the county
		Develop mechanisms to “fast-track” the prosecution of public order offences
	<i>Promote a multi-agency approach to the development of crime prevention programmes.</i>	Ensure that the safety and security of people living in rural areas is enhanced through targeted measures aimed at developing community initiatives with relevant service providers
		Develop an inter-agency approach to respond to issues of youth homelessness and ex-offender homelessness
		Develop partnerships between relevant state sector providers and communities to develop consistent and effective approaches to dealing with domestic violence issues

		Develop programmes for recidivist offenders and introduce measures which ensure ex-offender reintegration
		Support and expand the Linkage programme which matches clients of the Probation Service with appropriate employment opportunities

## **Cross-Cutting Strategies**

In addition to the specific themes there are a number of overarching issues which emerged from the consultations and discussions in developing the strategy. The need for information emerged as being of considerable concern across a range of agencies and sectors. It was seen as often impeding progress and as a barrier for measuring effectiveness of programmes. The issue of statistics being gathered in different ways by different agencies was also raised. Both the collection and accessibility of data was considered of primary importance with the need to collect data in a unified manner being seen as direct benefit to all agencies.

The development of County Strategies emerged from the Task Force on the Integration of Local Government and Local Development. There were a range of issues raised locally which tied in directly with the recommendations of the Task Force on the need for greater co-ordination at local level across a range of services. In developing the strategy all Working Groups identified that there can be overlap between services, boundary lines are not always clear and a number of agencies tend to be involved in the same issue. As a result a number of actions that would support co-ordination were developed.

There is a particular focus on neighbourhoods as they emerged as a theme across a range of Working Groups. In particular, a specific focus on the neighbourhoods that are severely disadvantaged in the county was seen as a means of strengthening the strategy. A number of these are RAPID areas and the neighbourhood approach will build on and develop the work of this programme.

Equality was a consistent theme running across the areas as equitable access in a county with contrasting backgrounds and circumstances is imperative to create an equitable county. The Board has, therefore, developed an Equality Strategy and acknowledges the support of the Equality Officer of Clondalkin Partnership in this task. The Strategy sets out the Board's commitment to actions that combat discrimination and promote equality in accordance with national equality legislation.

In relation to Childcare there were a number of issues raised across all of the themes. However there is a County Childcare Committee who were developing a Childcare Strategy during the same period. Therefore the emerging childcare issues were dealt with in that strategy in order to strengthen and unify the approach to childcare.

## Information Strategy

### Key Priority Themes

- Communicating Messages
- Gathering and Sharing Information

<b>Key Priority Theme: <i>Communicating Messages</i></b>	
<b>Strategic Goal:</b> Using innovative means to reach and widen the audience	
<b>Objective:</b> To identify a range of opportunities for the dissemination of information and to develop approaches which cross traditional boundaries	
<b>Action</b>	Promoting a focus on new methods of communication using the internet, helplines, using transport to advertise messages
	Identifying non-traditional audience gatherings to secure wider targeting on specific issues
	Developing a County-Web Site which provides people with information on items of interest within the county

<b>Key Priority Theme: <i>Gathering and Sharing Information</i></b>	
<b>Strategic Goal:</b> Developing coherent responses to the needs of the county and its people	
<b>Objective:</b> To lead in the gathering of county statistics on an area and county basis, which can be continually up-dated and will be easily accessible to all participating agencies	
<b>Action</b>	Establishing a County Statistics Office which will collect county specific data and promote ease of access among providers to this date
	Encourage agencies to evaluate the data collection methods with a view to developing a consistent approach across agencies

## Co-Ordination Strategy

### Key Priority Themes

- Developing Networks
- Issue-based Collaboration

<b>Key Priority Theme: <i>Developing Networks</i></b>	
<b>Strategic Goal:</b> Early co-ordination among providers of similar services	
<b>Objective:</b> To bring together service providers with similar goals and / or serving the same target groups in order that a full range of inputs is gathered at the development, implementation and evaluation stages of programmes	
<b>Action</b>	Support approaches which facilitate providers taking a wide view in the development of programmes / initiatives and that promote co-ordination across agencies and involve target groups
	Mapping of services across agencies to provide information and facilitate co-ordination
	Developing intra-agency training programmes at varying staffing levels to promote co-operation

<b>Key Priority Theme: <i>Issue-Based Collaboration</i></b>	
<b>Strategic Goal:</b> Responsive and integrated approaches to county issues	
<b>Objective:</b> To identify issues of particular concern and develop responses across agencies which will enable a fast, focused and co-ordinated approach to emerging difficulties	
<b>Action</b>	Working through the CDB to establish Task Groups which will develop responses to pressing issues in the county
	Establish Forum based approaches to cross agencies and focus on long-standing issues

# Neighbourhood Strategy

## Key Priority Themes

- Developing Communities
- Vibrant Neighbourhood Centres
- Play Facilities

<b>Key Priority Theme: <i>Developing Communities</i></b>	
<b>Strategic Goal: Building Communities through the provision of accommodation</b>	
<b>Action</b>	Exploring alternative approaches to the current allocation systems to incorporate consideration of the social mix in areas and proposing incentive schemes to Strategic Policy Committees
	Encouraging the development of varying accommodation types to suit the needs of the increasing range of family circumstances
	Supporting the development of sustainable models of estate management exploring a range of approaches
	Encouraging Local Authorities in the Greater Dublin area to work together in a comprehensive and integrated way to provide transient accommodation sites for Travellers

<b>Key Priority Theme: <i>Vibrant Neighbourhood Centres</i></b>	
<b>Strategic Goal: Building upon existing approaches to develop a range of Neighbourhood Centres throughout the County</b>	
<b>Objective: Creating Neighbourhood Centres as an essential part of sustaining communities</b>	
<b>Action</b>	Promoting the IAP (Integrated Area Planning) and RAPID approaches to neighbourhood planning and development
	Supporting the on-going development of the 'One Stop Shop' approach incorporating a range of service providers
	Promoting the development of the LOTS Programme (Living Over the Shop) programme to develop vibrant town and village communities
	Enhancing the physical appearance of urban streetscapes and village centres
	Promoting the development of community art features and public spaces in Neighbourhood Centres

<b>Key Priority Theme: <i>Play Facilities</i></b>	
<b>Strategic Goal: The development of Play and Recreation Facilities</b>	
<b>Objective: Development of facilities and activities within the county supported by the National Childrens' Strategy through the National Play Strategy</b>	
<b>Action</b>	Development of a plan for play and recreation facilities overcoming the barriers of litigation
	Developing models for the management and supervision of play facilities to ensure they are developmental resources

## Equality Strategy

### Key Priority Themes

- Promoting Equality of Opportunity and Outcome
- Driving the Equality Agenda

<b>Key Priority Theme: <i>Promoting Equality of Opportunity and Outcome</i></b>	
<b>Strategic Goal:</b> County-wide approach to promoting equality	
<b>Objective:</b> Promoting equality of opportunity and equality of outcomes across the nine grounds stated in the Equal Status Act 2000 including gender, marital status, family status, age, disability, race, sexual orientation, religious belief and membership of the Traveller Community.	
<b>Actions:</b>	Promoting the participation of groups experiencing inequality in the planning implementation and evaluation of actions, in particular with respect to monitoring and review of equality impacts and outcomes
	Developing innovative and effective actions to remove barriers to participation and to address mobility and accessibility requirements across the nine grounds
	The County Statistics Office to identify and collect data / statistics specific to the different grounds and to explore strategies in place to address data deficits
	Ensuring that information and communications around the Strategy are accessible to groups across the nine grounds

<b>Key Priority Theme: <i>Driving the Equality Agenda</i></b>	
<b>Strategic Goal:</b> Enhancing Capacity of all Sectors	
<b>Objective:</b> The CDB Partners to model effective means of promoting equality throughout their services and programmes and to develop capacity to implement equality objectives, equality proof actions and identifying models of good practice.	
<b>Actions</b>	Developing the capacity of implementing organisations to realise equality outcomes, including developing an equal status policy
	All CDB Partners to develop an Equality Implementation Scheme with 6 months of the County Strategy's commencement which will include:- <ul style="list-style-type: none"> <li>• Policies and actions put in place by the organisation to ensure equality internally and in the wider community</li> <li>• The process for assessing the likely impact of adopted or proposed policies and services on the promotion of equality</li> <li>• How monitory any adverse impact of policies or services will be done</li> </ul>

	<ul style="list-style-type: none"> <li>• Arrangements for publishing the results of such assessments annually</li> <li>• Provision for management and staff training to promote equality</li> <li>• How the public will be informed of their rights under the Equal Status Act 2000 and how to make complaints and to seek redress</li> </ul>
	<p>Supporting the deliver of equality / diversity sensitivity training to all service providers and others involved in implementation of the Strategy. Where possible to be designed and delivered in conjunction with equality interests.</p>
	<p>Developing the capacity of the Board and individual agencies to implement equality objectives and equality proof actions through on-going liaison with the Equality Authority and other relevant agencies and by identifying models of good practice.</p>